

## **LEAN AUSTRALIA**

## **CUSTOMER CASE STUDIES**

Sector	Company	Activities	CI Tools Employed	Results / Deliverables
Admin/ Office / Service	Government - Nuclear Mechanical Engineering Projects	Nuclear Technology, Production and Research – Manipulator Repair Process	VSM – Value Stream mapping, A3 Problem Solving, Teams, Green Stream Service, Standard work	Reduction in WO# processing by 1.7 hours     75% reduction in delays in service turnaround     Reduction in customer phone complaints / queries from 5 per day to zero per day
Admin/ Office / Service	MVPM Service - Pest Management	Franchised suppliers, installers and certifiers of Termimesh Termite barriers.	5S, Kaizen, Visual Workplace, Value Stream Mapping, Daily Management, Lean Office and Administration	<ul> <li>Invoice same day – improved cash flow</li> <li>Less time chasing paperwork</li> <li>Bill 15% more work per day</li> <li>Reclaim 3 hours a day on inefficient paperwork</li> </ul>
Admin/ Office / Service / Sustainability	An Energy Sustainability Company	Energy Auctions, Bill Checking, Engineering Sustainability Projects	Value Stream Mapping, Kaizen, Problem Solving Tools, , Line Balancing	<ul> <li>Reduction of admin wastes by 30%</li> <li>Increase in value add activity metrics by 30%</li> <li>Reduction in rework, defects, data errors</li> </ul>
Construction /Project Management	Scott Homes	Budget Residential housing design and Construction and Building Services Over 70 diverse lifestyle designs. Throughput about 15 houses a year, 3 concurrent at any one time.	Lean Construction, Last Planner, Lean Project Management, Visual Workplace, Vendor Management	<ul> <li>30% reduction in time to build a house, as a result of scheduling issues</li> <li>Build 30% more houses in a year with same resource</li> <li>Improvement in Vendor delivery performance</li> <li>Reduction in defects</li> </ul>
Construction /Project Management	Building Group	Custom Residential housing design and construction – high end of the market. Throughput about 30 houses per year, 10 concurrent	Lean Construction, 5S, Visual Workplace, Mistake Proofing, Root Cause Analysis, Daily Management, Last Planner, Vendor Management	<ul> <li>Reduction in sub-contractor errors by 70%</li> <li>Reduction of internal inventory tracking errors by 50%, annual savings of \$20k</li> <li>Reduction in defects by 70%</li> </ul>
FMCG	Shanghai Baby Powder Manufacturer	Manufacture and Distribution - Baby Formula Food and Products	Quick Changeover, TPM, 5S, Lean Office	Reduction in changeover time for 4 lines from 6 hours to 40 minutes each
FMCG	Diversey	FMCG Consumer Products. Household cleaning products.	TPM, 5S, Kaizen, Train the Trainer	Operations improvements which resulted in the Company winning a Global Manufacturing Contract
Healthcare	Health Round Table & Private Dental Surgeries	Consortium of 130 Public Hospitals in Australia and New Zealand	7 Wastes, Kaizen, 5S, current and future state VSM, Work load Balancing, Queuing theory, pull and Kanban, One Piece Flow, Visual Controls, VPM ( Visual Process Management ) and Daily Meetings, Problem Solving, Mistake Proofing, Standard Work	<ul> <li>Reduction in LOS (Length of Stay) by 40%</li> <li>Reduction of waiting lists up to 80%</li> <li>Reduction in medication errors by up to 50%</li> <li>Free up staff time up to 40%</li> <li>Reduce administration processing times up to 90%</li> <li>Reduction in inventory by 20%</li> </ul>
Manufacturing	Industrial Detergent Manufacturer	Manufacture and Distribution Industrial Detergents	Standard work, Takt Time, Line Balancing, Kaizen, 5S, Daily Management	<ul> <li>Backlog reduced to Zero</li> <li>Downtime reduced by 74%</li> <li>Line Utilization improved by 34%</li> <li>Overtime reduced by 28%</li> </ul>
Manufacturing	City Welding	Supply. manufacture, fabricate and install customised steel and aluminum ute trays and tray bodies for trucks	TOC – Theory of Constraints, Line Balancing	<ul> <li>Lead time reduced from 3 weeks to 3 days, they now also sell to NSW, QLD, VIC and ACT.</li> <li>The results of these improvements have been a 70% increase in throughput and sales.</li> </ul>

www.leanaust.com Page 1 of 2



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Manufacturing	Lighting Products Design and Manufacture	Australia's Largest Manufacturer and Distributor of Lighting Products	7 wastes, 5S, Kaizen, TOC, Scheduling, Line Balancing	Lead Time Reduction through Manufacturing > 75%     Improvement in Delivery of 'Make to Order and 'Design to Order' by > 25%
Manufacturing	Manufacturer of Emergency lighting	Manufacture, Assembly & Distribution Emergency Power Lighting / Electronic Connectors	7 Wastes, 5S, Visual workplace, Kanban, JIT	Lead time for 'make to order' reduced from 6 weeks to 1 week
Manufacturing	Rondo Building Products	Manufacture & Distribution stud and track, Suspended Ceiling Systems, Partitioning Systems	S&OP, TPM, 7Wastes, Kaizen, 5S	<ul> <li>On time Delivery improved to 98%</li> <li>Capacity increased by 30%</li> <li>Reduction in absenteeism and LTI</li> </ul>
Process	Iron Foundry	Iron Foundry,	Line Balancing, Standard Work, Kanban, Takt Time	\$500k reduction in inventory in first month
Process	Phoenix Foundry	The largest Australian owned manufacturer of bronze plaques producing more than 22,000 plaques a year, with export markets in Canada and the United Kingdom.	7 Wastes, Kaizen, 5S, Visual Workplace, Daily Management	<ul> <li>Lead Time lowest ever, about 15% reduction</li> <li>Defect Rate has dropped by over 50%</li> <li>Increase in Capacity more work, with a lot less effort</li> <li>Effected culture change of staff</li> <li>Spread to Office / Admin by 'Osmosis'</li> </ul>
Sales	Country Kitchens	Design, Manufacture and Install Kitchens	Lean Office Teams, 7 Wastes, Kaizen, 5S, Visual Workplace, Daily Management	Reduction in Quote Lead time from 3 weeks to 3 days resulting in sales hit rate from quotations increasing from 5% to 50%     Lead time for construction reduced by 30%
Service	Max Engineering	On Site Engineering Services for structural steel and general industry. Structural Steel Fabricators and Manufacturers.	5S, Kaizen and Visual Management.	Reduced time for job preparation (including locating parts and tools for a job) from 8 hours to 1 hour
Warehousing / Logistics / Service	Material Handling Equipment Supplier	Manufacture, Service, Distribution of Material Handling Equipment	Kaizen Blitz, 7 wastes, Kaizen, 5S, Visual Workplace, VSM	30% improvement in warehouse productivity     Reduction in lead time     Significant cost reduction for 'Equipment Down'
Warehousing / Logistics / Service	Reverse Logistics, Service and Repair	Reverse Logistics, Electronic Contract Manufacturer and Service Repair Provider	Kaizen Events, 7 wastes, 5S, Visual Workplace, VSM	30% improvement in warehouse productivity
Warehouse,/Logistics/ Operations/Service	Thornthwaite	Import, distribute, assemble plumbing fittings and sub-assemblies	Kaizen Blitz, 7 wastes, Kaizen, 5S, Visual Workplace, VSM	<ul> <li>30% improvement in warehouse operations.</li> <li>50% improvement in assembly operations.</li> <li>Similar improvements in Sales and Finance / Admin operations.</li> </ul>

www.leanaust.com Page 2 of 2